## Reading guide to Communication on progress

Annual report	Detailed content	Link to CSR	p no	UNGC
Table of content			pno	principles
About Chr. Hansen				principles
Highlights				
Key figures				
Letter to our shareholders	Executive Board/Board of Directors view on strategy, performance on	A solid technology platform	5	Human rights
Letter to our snarenoiders	ambitions and continued support to the UN Global Compact: consumer/customer interests, employee relations and reduced impact on the environment	A solid technology platform solutions for sugar and salt reductions reduce waste Human capital OHS, Diversity, training Improving food and health Reduce waste improve in the entire value chain Resource efficiency Commitment to LINCC and Danish Financial Act		Labor rigints Environment
Strategy	CSR/sustainability embedded in <b>Company strategy</b>	Nature's No 1 Health, yield, waste, plant protection, people	7-8	Human rights Labor rights Environment
Outlook	Selected CSR/sustainabilty goals	Selected CSR goals	9	Human rights Labor rights Environment
Financial review	Impact on <b>society</b>	Тах	10	Human rights
Our Business				
Global Sales				
Cultures & Enzymes Division	Sustainability in a <b>business context</b>	Innovation	15-16	Human rights
Health & Nutrition Division	Sustainability in a <b>business context</b>	Health, nutrition, food waste, yield Human Health Animal Health & plant protection Increase productivity facing challenge from the growing world population	17-18	Environment Human rights Environment
Natural Colors Division	Sustainability in a business context	Natural consumer demand + sourcing	19-20	Human rights
Innovation	Sustainability in a <b>business context</b>	Innovation supports sustainability	17-18	Human rights Environment
Sustainability	Performance and highlights in a value chain perspective concerning partnerships and stakeholders, product safety/consumer interests, people development, diversity and safety, sustainable sourcing and environment		19-21	1-10
Risk management	Managing risks for the Company such as product safety/consumer interests, occupational health and safety, legal proceedings, tax and transfer pricing that is also linked to sustainability	Strategic level: Product safety/consumer interests; Operational level: H&S, Human Capital, legal proceedings, tax and transfer pricing	26-28	Human rights Labor rights
Governance				
Corporate Governance	Corporate Governance incl. policies and diversity	Management and control at Chr. Hansen	22-23	1-10
Financial Statements				
Additional information				
	Policies	Policies & Positions	102	1-10
	Sustainability goals and progress	Performance on ambitions	103- 104	1-9
	Sustainability Key performance indicators	Non-financial Key Performance Indicators	105-	1-9
	Accounting policies for non-financial key performance indicators	Accounting policies for non-financial data	106 107- 108	1-9
More information at Chr. Han	sen's homepage		100	1
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Reports & downloads	Extended Notes to Non-financial Statements and the associated accounting policies	Long version of notes to non-financial statements, case stories and more		1-10